

# Part 1 Operational Art Gov

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*Coalition Power without Individual Responsibility?* -  
Alexandra von Stein-Lausnitz  
2022-01-11

This thesis deals with the individual criminal liability under international law of NATO commanders for crimes committed by their subordinates in the context of complex, multilateral command and control structures. After analysing the applicable law, the elements that must be fulfilled in order to be able to

prosecute commanders and other superiors under the doctrine of Command Responsibility are comprehensively described and the Command, Control & Communication structures within NATO and in NATO-led operations explained. Subsequently, the doctrine of Command Responsibility is applied to the identified structures taking into account the role of a commander acting in a multilateral NATO

operation, the role of the Troop Contributing Nation, the methods of conferral of powers as well as the de iure and de facto effective control of such a commander leading a multilateral force. Die vorliegende Arbeit befasst sich mit der individuellen strafrechtlichen Verantwortlichkeit von NATO-Befehlshabern nach dem Völkerrecht für Straftaten ihrer Untergebenen im Rahmen komplexer, multilateraler Befehls- und Kommandostrukturen. Nach einer Darstellung des anwendbaren Rechts, werden die Voraussetzungen für eine Vorgesetztenverantwortlichkeit von Befehlshabern und anderen Vorgesetzten umfassend beschrieben und die Führungs-, Befehls- und Kommunikationsstrukturen innerhalb der NATO und bei NATO-geführten Einsätzen erläutert. Anschließend wird der Tatbestand der Vorgesetztenverantwortlichkeit unter Berücksichtigung der Stellung eines Befehlshabers in einem multilateralen NATO-

Einsatz, der Rolle des truppenstellenden Staates, der Methoden der Befugnisübertragung sowie der de iure und de facto wirksame Kontrolle eines solchen Befehlshabers auf die ermittelten Strukturen angewandt.

[Combined Arms Center \(CAC\) Research and Publication Index](#)

-  
Index to selected publications of the Combined Arms Center.

**Air University Style and Author Guide** - Air Press  
2012-05-25

The faculty, staff and students of Air University will find that this Guide is designed to unify their writing stylistically and to give them information about publishing with AU Press. Rapid expansion in the field of electronic media - especially the internet - has made AU research and writing increasingly accessible. Bases on recognized but forward-looking principles of standard English usage, this Guide provides reliable guidance on such matters as punctuation, capitalization, abbreviation,

documentation, numbers, spelling, and much more.

**Operational Design:  
Distilling Clarity from  
Complexity for Decisive**

**Action** - Air University Air University Press 2019-07-21  
This analysis takes a didactic approach. It attempts to demystify the aura surrounding operational design by presenting a theoretical framework for comprehending its fundamental precepts. The goals of this analysis are threefold: provide a methodological example for understanding and applying design, show how design enhances decision making and risk analysis, and investigate the major differences between design in major combat operations and design in counterinsurgency (COIN). The contents of this study should not be construed as either prescriptive or mechanistic. Warfare is a multifaceted entity conducted in evolving operational environments and against complex, adaptive adversaries. Design is not a sequential methodology or a

simplicistic checklist. It is a foundational part of operational art that provides the crucial element of structure. This heuristic examination of design simply searches for a way to explain design's intricate structural relationships and highlight the intrinsic potential for deliberately crafting decision analysis. When commanders and staffs approach operational design from this perspective, we move one step closer to the natural masters of the art of war.

**Occupational Outlook  
Handbook** - United States. Bureau of Labor Statistics 1976

The Air Weapon - Andrew G.B. Vallance 1996-03-13  
Air power today dominates virtually all military operations, yet it remains the least well-understood form of armed force. Technical and tactical details of aviation forces are widely available, but few understand how such forces are best used in prosecuting defence and security policy. The Air Weapon seeks to

address this deficiency by setting out the doctrines which guide the use of air power at the strategic and operational levels of war. It identifies what aviation forces can - and cannot - be used to achieve. It encompasses doctrines for war-fighting and also for war-prevention. And it suggests possible directions for future doctrinal development. Following a cohesive 'top-down' analytical path, the study deals with air power in the only viable way: as an integrated entity. The Air Weapon is perhaps the only all-encompassing high-level study of this critically important yet all-too-little-understood form of military power.

**Empire's Ally** - Jerome Klassen 2013-01-10

The war in Afghanistan has been a major policy commitment and central undertaking of the Canadian state since 2001: Canada has been a leading force in the war, and has spent hundreds of millions of dollars on aid and reconstruction. After a decade of conflict, however, there is

considerable debate about the efficacy of the mission, as well as calls to reassess Canada's role in the conflict. An authoritative and strongly analytical work, *Empire's Ally* provides a much-needed critical investigation into one of the most polarizing events of our time. This collection draws on new primary evidence - including government documents, think tank and NGO reports, international media files, and interviews in Afghanistan - to provide context for Canadian foreign policy, to offer critical perspectives on the war itself, and to link the conflict to broader issues of political economy, international relations, and Canada's role on the world stage. Spanning academic and public debates, *Empire's Ally* opens a new line of argument on why the mission has entered a stage of crisis.

**OECD Competition Assessment Reviews: Portugal Volume I - Inland and Maritime Transports and Ports** - OECD 2018-12-21

. Against this backdrop, this report analyses Portuguese regulations for road, railway and maritime transport, and many ancillary services (such as vehicle inspection centres), as well as Portugal's ports.

Developing and Maintaining Emergency Operations Plans: Comprehensive Preparedness Guide (CPG) 101, Version 2.0 - U. s. Department of Homeland Security 2013-01-23

Comprehensive Preparedness Guide (CPG) 101 provides Federal Emergency Management Agency (FEMA) guidance on the fundamentals of planning and developing emergency operations plans (EOP). CPG 101 shows that EOPs are connected to planning efforts in the areas of prevention, protection, response, recovery, and mitigation. Version 2.0 of this Guide expands on these fundamentals and encourages emergency and homeland security managers to engage the whole community in addressing all risks that might impact their jurisdictions. While CPG 101 maintains its

link to previous guidance, it also reflects the reality of the current operational planning environment. This Guide integrates key concepts from national preparedness policies and doctrines, as well as lessons learned from disasters, major incidents, national assessments, and grant programs. CPG 101 provides methods for planners to:

- Conduct community-based planning that engages the whole community by using a planning process that represents the actual population in the community and involves community leaders and the private sector in the planning process;
- Ensure plans are developed through an analysis of risk;
- Identify operational assumptions and resource demands;
- Prioritize plans and planning efforts to support their seamless transition from development to execution for any threat or hazard;
- Integrate and synchronize efforts across all levels of government.

CPG 101 incorporates the following concepts from operational

planning research and day-to-day experience: The process of planning is just as important as the resulting document; Plans are not scripts followed to the letter, but are flexible and adaptable to the actual situation; Effective plans convey the goals and objectives of the intended operation and the actions needed to achieve them. Successful operations occur when organizations know their roles, understand how they fit into the overall plan, and are able to execute the plan. Comprehensive Preparedness Guide (CPG) 101 provides guidelines on developing emergency operations plans (EOP). It promotes a common understanding of the fundamentals of risk-informed planning and decision making to help planners examine a hazard or threat and produce integrated, coordinated, and synchronized plans. The goal of CPG 101 is to make the planning process routine across all phases of emergency management and for all homeland security mission

areas. This Guide helps planners at all levels of government in their efforts to develop and maintain viable all-hazards, all-threats EOPs. Accomplished properly, planning provides a methodical way to engage the whole community in thinking through the life cycle of a potential crisis, determining required capabilities, and establishing a framework for roles and responsibilities. It shapes how a community envisions and shares a desired outcome, selects effective ways to achieve it, and communicates expected results. Each jurisdiction's plans must reflect what that community will do to address its specific risks with the unique resources it has or can obtain. Planners achieve unity of purpose through coordination and integration of plans across all levels of government, nongovernmental organizations, the private sector, and individuals and families. This supports the fundamental principle that, in many situations, emergency management and homeland

security operations start at the local level and expand to include Federal, state, territorial, tribal, regional, and private sector assets as the affected jurisdiction requires additional resources and capabilities. A shared planning community increases the likelihood of integration and synchronization, makes planning cycles more efficient and effective, and makes plan maintenance easier.

National Strategy for the COVID-19 Response and Pandemic Preparedness -

Joseph R. Biden, Jr. 2021-05-18

The ultimate guide for anyone wondering how President Joe Biden will respond to the COVID-19 pandemic—all his plans, goals, and executive orders in response to the coronavirus crisis. Shortly after being inaugurated as the 46th President of the United States, Joe Biden and his administration released this 200 page guide detailing his plans to respond to the coronavirus pandemic. The National Strategy for the COVID-19 Response and

Pandemic Preparedness breaks down seven crucial goals of President Joe Biden's administration with regards to the coronavirus pandemic: 1. Restore trust with the American people. 2. Mount a safe, effective, and comprehensive vaccination campaign. 3. Mitigate spread through expanding masking, testing, data, treatments, health care workforce, and clear public health standards. 4. Immediately expand emergency relief and exercise the Defense Production Act. 5. Safely reopen schools, businesses, and travel while protecting workers. 6. Protect those most at risk and advance equity, including across racial, ethnic and rural/urban lines. 7. Restore U.S. leadership globally and build better preparedness for future threats. Each of these goals are explained and detailed in the book, with evidence about the current circumstances and how we got here, as well as plans and concrete steps to achieve each goal. Also included is the full text of the many Executive

Orders that will be issued by President Biden to achieve each of these goals. The National Strategy for the COVID-19 Response and Pandemic Preparedness is required reading for anyone interested in or concerned about the COVID-19 pandemic and its effects on American society.

**Department of Defense Dictionary of Military and Associated Terms** - United States. Joint Chiefs of Staff 1994

**Intelligence and Design** - Brian J. Tyler 2014  
Tyler analyzes the Malayan Emergency of 1948-1960 focusing on the intelligence needs and methods of the British high commissioner, Sir Gerald Templer. He demonstrates the importance of information gathering and analysis in bringing about the ultimate British victory. Operational design is "a highly complex mental process that imagines the future, reflects on the past, and produces an understanding of both the

problem and the optimal solution." Templer and his intelligence professionals did not-indeed could not-consciously use design as a methodology, they intuitively grasped and applied its essence.

*Operational Art and the Campaigns for Mobile, 1864-65*  
- Daniel Jordan III 2019-06-19

Dr. Dan Jordan's Staff Ride Handbook for the Mobile Bay campaign covers both the Navy-led action at the mouth of the bay in 1864 as well as the Army-led siege of the city itself in 1865, demonstrating the importance of the interoperability of forces operating in different domains to successfully enable joint forces to create decisive effects. The campaign highlights actions of ground forces in both supporting and supported roles and the importance of cross-domain fires to effect maneuver and achieve victory. The handbook covers ADM David G. Farragut's famous action at the mouth of Mobile Bay and MG Edward Canby's intricate plan

of maneuver to place his forces in position to force the evacuation of Mobile, one of the Confederacy's last major ports. This handbook is designed for either a single or multi-day staff ride and is intended for all members of the joint force.

Technical Abstract Bulletin -

### **Napoleon and the Operational Art of War -** 2020-11-23

In Napoleon and the Operational Art of War, the leading scholars of Napoleonic military history provide the most authoritative analysis of Napoleon's battlefield success and ultimate failure in a work that features the very best of campaign military history.

The Mueller Report - Robert S. Mueller 2019-04-26

This is the full Mueller Report, as released on April 18, 2019, by the U.S. Department of Justice. A reprint of the report exactly as it was issued by the government, it is without analysis or commentary from any other source and with nothing subtracted except for

the material redacted by the Department of Justice. The mission of the Mueller investigation was to examine Russian interference in the 2016 Presidential election, consisting of possible links, or "collusion," between the Donald Trump campaign and the Russian government of Vladimir Putin as well as any allegations of obstruction of justice in this regard. It was also intended to detect and prosecute, where warranted, any other crimes that surfaced during the course of the investigation. The report consists of a detailed summary of the various investigations and inquiries that the Special Counsel and colleagues carried out in these areas. The investigation was initiated in the aftermath of the firing of FBI Director James Comey by Donald Trump on May 9, 2017. The FBI, under Director Comey, had already been investigating links between Russia and the Trump campaign. Mueller submitted his report to Attorney General William Barr on March 22,

2019, and the Department of Justice released the redacted report one month later.

**Air Force Doctrinal Document 1-1** - United States Air Force 2006-07-01

"This document is THE Air Force statement of leadership principles and force development, enabled by education and training, providing a framework for action ensuring our Airmen can become effective leaders. Your personal leadership is the key to our Service's success in fulfilling its role in our system of national security." -- John P. Jumper, General, USAF Chief of Staff

**Strengthening Forensic Science in the United States**

- National Research Council 2009-07-29

Scores of talented and dedicated people serve the forensic science community, performing vitally important work. However, they are often constrained by lack of adequate resources, sound policies, and national support. It is clear that change and advancements, both systematic

and scientific, are needed in a number of forensic science disciplines to ensure the reliability of work, establish enforceable standards, and promote best practices with consistent application. Strengthening Forensic Science in the United States: A Path Forward provides a detailed plan for addressing these needs and suggests the creation of a new government entity, the National Institute of Forensic Science, to establish and enforce standards within the forensic science community. The benefits of improving and regulating the forensic science disciplines are clear: assisting law enforcement officials, enhancing homeland security, and reducing the risk of wrongful conviction and exoneration. Strengthening Forensic Science in the United States gives a full account of what is needed to advance the forensic science disciplines, including upgrading of systems and organizational structures, better training, widespread adoption of uniform and

enforceable best practices, and mandatory certification and accreditation programs. While this book provides an essential call-to-action for congress and policy makers, it also serves as a vital tool for law enforcement agencies, criminal prosecutors and attorneys, and forensic science educators.

### **Handbook of Security**

**Science** - Anthony J. Masys  
2022-12-18

This handbook offers insights into how science (physical, natural and social) and technology can support new developments to manage the complexity resident within the threat and risk landscape. The security landscape can be described as dynamic and complex stemming from the emerging threats and risks that are both persistent and transborder. Globalization, climate change, terrorism, transnational crime can have significant societal impact and forces one to re-evaluate what 'national security' means. Recent global events such as mass migration, terrorist acts, pandemics and cyber threats

highlight the inherent vulnerabilities in our current security posture. As an interdisciplinary body of work, the Handbook of Security Science captures concepts, theories and security science applications, thereby providing a survey of current and emerging trends in security. Through an evidence-based approach, the collection of chapters in the book delivers insightful and comprehensive articulation of the problem and solution space associated with the complex security landscape. In so doing the Handbook of Security Science introduces scientific tools and methodologies to inform security management, risk and resilience decision support systems; insights supporting design of security solutions; approaches to threat, risk and vulnerability analysis; articulation of advanced cyber security solutions; and current developments with respect to integrated computational and analytical solutions that increase our understanding of security physical, social,

economic, and technological interrelationships and problem space.

*The Chinese Air Force* -

Richard P. Hallion 2012-10-03  
Presents revised and edited papers from a October 2010 conference held in Taipei on the Chinese Air Force. The conference was jointly organized by Taiwan's Council for Advanced Policy Studies, the Carnegie Endowment for International Peace, the U.S. National Defense University, and the RAND Corporation. This books offers a complete picture of where the Chinese air force is today, where it has come from, and most importantly, where it is headed.

**City of Sheffield (Part 1 of 3)** -

**Special Bibliography Series** -  
1957

*Military Review* - 1974-07

**The Basic Principles of Operational Art and Tactics**  
- Vasiliĭ Efimovich Savkin 1974

**Monthly Catalog of United States Government Publications** - 2005

*Assault on Fort Blakeley, The: The Thunder and Lightning of Battle* - Mike Bunn 2021-03

On the afternoon of April 9, 1865, some sixteen thousand Union troops launched a bold, coordinated assault on the three-mile-long line of earthworks known as Fort Blakeley. The charge was one of the grand spectacles of the Civil War, the climax of a weeks-long campaign that resulted in the capture of Mobile--the last major Southern city to remain in Confederate hands. Historian Mike Bunn takes readers into the chaos of those desperate moments along the waters of the storied Mobile-Tensaw Delta. With a crisp narrative that also serves as a guided tour of Alabama's largest Civil War battlefield, the book pioneers a telling of Blakeley's story through detailed accounts from those who participated in the harrowing siege and assault.

Cyberspace and National Security - Derek S. Reveron  
2012-09-11

In a very short time, individuals and companies have harnessed cyberspace to create new industries, a vibrant social space, and a new economic sphere that are intertwined with our everyday lives. At the same time, individuals, subnational groups, and governments are using cyberspace to advance interests through malicious activity. Terrorists recruit, train, and target through the Internet, hackers steal data, and intelligence services conduct espionage. Still, the vast majority of cyberspace is civilian space used by individuals, businesses, and governments for legitimate purposes. Cyberspace and National Security brings together scholars, policy analysts, and information technology executives to examine current and future threats to cyberspace. They discuss various approaches to advance and defend national interests, contrast the US

approach with European, Russian, and Chinese approaches, and offer new ways and means to defend interests in cyberspace and develop offensive capabilities to compete there. Policymakers and strategists will find this book to be an invaluable resource in their efforts to ensure national security and answer concerns about future cyberwarfare.

**Operations (ADP 3-0)** - Headquarters Department of the Army 2019-09-27  
ADP 3-0, Operations, constitutes the Army's view of how to conduct prompt and sustained operations across multiple domains, and it sets the foundation for developing other principles, tactics, techniques, and procedures detailed in subordinate doctrine publications. It articulates the Army's operational doctrine for unified land operations. ADP 3-0 accounts for the uncertainty of operations and recognizes that a military operation is a human undertaking. Additionally, this publication is the foundation

for training and Army education system curricula related to unified land operations. The principal audience for ADP 3-0 is all members of the profession of arms. Commanders and staffs of Army headquarters serving as joint task force (JTF) or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations and joint or multinational forces. Trainers and educators throughout the Army will use this publication as well.

*Circular No. A-11 - Omb*  
2019-06-29

The June 2019 OMB Circular No. A-11 provides guidance on preparing the FY 2021 Budget and instructions on budget execution. Released in June 2019, it's printed in two volumes. This is Volume I. Your budget submission to OMB should build on the President's commitment to advance the vision of a Federal Government that spends taxpayer dollars more efficiently and effectively and to provide necessary

services in support of key National priorities while reducing deficits. OMB looks forward to working closely with you in the coming months to develop a budget request that supports the President's vision. Most of the changes in this update are technical revisions and clarifications, and the policy requirements are largely unchanged. The summary of changes to the Circular highlights the changes made since last year. This Circular supersedes all previous versions. VOLUME I Part 1-General Information Part 2-Preparation and Submission of Budget Estimates Part 3-Selected Actions Following Transmittal of The Budget Part 4-Instructions on Budget Execution VOLUME II Part 5-Federal Credit Part 6-The Federal Performance Framework for Improving Program and Service Delivery Part 7-Appendices Why buy a book you can download for free? We print the paperback book so you don't have to. First you gotta find a good clean (legible) copy and make sure

it's the latest version (not always easy). Some documents found on the web are missing some pages or the image quality is so poor, they are difficult to read. If you find a good copy, you could print it using a network printer you share with 100 other people (typically its either out of paper or toner). If it's just a 10-page document, no problem, but if it's 250-pages, you will need to punch 3 holes in all those pages and put it in a 3-ring binder. Takes at least an hour. It's much more cost-effective to just order the bound paperback from Amazon.com This book includes original commentary which is copyright material. Note that government documents are in the public domain. We print these paperbacks as a service so you don't have to. The books are compact, tightly-bound paperback, full-size (8 1/2 by 11 inches), with large text and glossy covers. 4th Watch Publishing Co. is a HUBZONE SDVOSB. <https://usgovpub.com>  
*Military Professionalism and*

*Humanitarian Law* - Yishai Beer 2018  
Revitalizing the concept of military necessity -- Lawful war of self-defense : when not to be a sitting duck -- Military strategy : the blind spot of international humanitarian law -- Defensive deterrence : legalizing the stepchild of international law.

**Fighting the Fleet** - Jeffrey R. Cares 2021-12-15  
Fighting the Fleet recognizes that fleets conduct four distinct but interlocking tasks at the operational level of war—striking, screening, scouting, and basing—and that successful operational art is achieved when they are brought to bear in a cohesive, competitive scheme. In explaining these elements and how they are conjoined for advantage, a central theme emerges: despite the utility and importance of jointness among the armed forces, the effective employment of naval power requires a specialized language and understanding of naval concepts that is often diluted or completely lost when too

much jointness is introduced. Woven into the fabric of the book are the fundamental principles of three of the most important naval theorists of the twentieth century: Rear Admiral Bradley Fiske, Rear Admiral J.C. Wylie, and Captain Wayne Hughes. While Cares and Cowden advocate the reinvigoration of combat theory and the appropriate use of operations research, they avoid over-theorizing and have produced a practical guide that empowers fleet planners to wield naval power appropriately and effectively in meeting today's operational and tactical challenges.

Commerce Business Daily - 1998-10

### **On Operations** - B. A.

Friedman 2021-10-15

On Operations: Operational Art and Military Disciplines traces the history of the development of military staffs and ideas on the operational level of war and operational art from the Napoleonic Wars to today, viewing them through the lens of Prussia/Germany, the Soviet

Union, and the United States. B. A. Friedman concludes that the operational level of war should be rejected as fundamentally flawed, but that operational art is an accurate description of the activities of the military staff, an organization developed to provide the brainpower necessary to manage the complexity of modern military operations. Rather than simply serve as an intercession between levels, the military staff exists as an enabler and supporting organization to tacticians and strategists alike. On Operations examines the organization of military staffs, which has changed little since Napoleon's time. Historical examinations of the functions staffs provided to commanders, and the disciplines of the staff officers themselves, leads to conclusions about how best to organize staffs in the future. Friedman demonstrates these ideas through case studies of historical campaigns based on the military discipline system developed.

### **Professional Journal of the**

## **United States Army - 2011**

*The Chinese Navy -*

General Lewis Walt:  
Operational Art in Vietnam,  
1965-1967 - Major Jeremy G.  
Swenddal 2015-11-06

This study investigates the significant effect of mobility, counter-mobility, survivability, and topographic engineering on the American Civil War Campaign of Chancellorsville. The operations occurred near Fredericksburg, Virginia, in April and May of 1863. In the battle, the Confederate Army of Northern Virginia decisively defeated the Union Army of the Potomac. Engineer-related considerations contributed immensely to the Confederate victory. Engineer battlefield functions influenced the operations of both armies. The Union Engineer Brigade constructed numerous pontoon bridges to overcome the river obstacles prior to and following the battle. This capability allowed the Union Army to initially surprise and envelop the Confederate Army. The

natural obstacles of the rivers and forests and manmade obstacles of abatis hindered maneuver. Survivability was a significant factor during the fighting. At Chancellorsville, the Confederates used entrenchments for the first time in open operations. This strengthened their economy of force in front of the Union Army and gave "Stonewall" Jackson mass during his successful enveloping attack. Finally, topographic engineering was important through map production and reconnaissance by engineers. This study concludes that the Confederate Army integrated the engineer battlefield functions more effectively than the Union Army. In part, this explains the decisive Confederate victory.

**Technical Reports**  
**Awareness Circular : TRAC. -**  
1987-12

**An Army of Influence - Craig**  
**Stockings 2021-11-19**

The importance of regional cooperation is becoming more apparent as the world moves

into the third decade of the 21st century. *An Army of Influence* is a thought-provoking analysis of the Australian Army's capacity to change, with a particular focus on the Asia-Pacific region. Written by highly regarded historians, strategists and practitioners, this book examines the Australian Army's influence abroad and the lessons it has learnt from its engagement across the Asia-Pacific region. It also explores the challenges facing the Australian Army in the future and provides principles to guide operational, administrative and modernisation planning. Containing full-colour maps and images, *An Army of Influence* will be of interest to both the wider defence

community and general readers. It underscores the importance of maintaining an ongoing presence in the region and engages with history to address the issues facing the Army both now and into the future.

[Department of Defense Law of War Manual](#) - Office of Gen Counsel Dep't of Defense 2016

The Department of Defense Law of War Manual belongs on the shelf of every researcher, journalist, lawyer, historian, and individual interested in foreign affairs, international law, human rights, or national security. The Manual provides a comprehensive, authoritative interpretation of the law of war for the U.S. Department of Defense.

[Transformation in Russian and Soviet military history](#) -